2012 was a pivotal year for optimizing health care at Doctors Care, as we embraced the Institute for Healthcare Improvement’s (IHI) Triple Aim approach to our mission. The Triple Aim initiative calls for the pursuit of three specific areas which include: improving the patient experience of care (including quality and satisfaction); improving the health of populations; and reducing the per capita cost of health care.

The challenge to effective use of this approach is that components are not independent of each other, and changes to one goal can affect the other two, making balance of all three areas critical to its success. Doctors Care supports the area of “improving the patient experience of care” through patient evaluation surveys, administered electronically following medical visits. Data collected from these surveys is used to determine areas in need of change or improvement. In the area of “improving the health of populations”, Doctors Care uses Quality Improvement (QI) measures to extract more specialized data from the electronic health records system and leverage that information to design better methods of complex case management. The “reducing the per capita cost of care” component is achieved through volunteerism (both medical and administrative), and in-kind donations utilized towards patient care.

Our challenge at Doctors Care is to balance and attain all areas of the Triple Aim model as a means to lower health care costs and improve evaluation of both workplace processes and health outcomes, with the end result being a healthier population. This is an ongoing project, and has become an integral part of the mission and culture of Doctors Care.

Thank You

What can I say that I haven’t said before? But then, why would I have to say anything new? My message has always been the same, and it is, “Thank you”. As my mother tried to teach me, “You can never say, ‘Thank you’ too often”.

Thank you, doctors. We certainly selected an appropriate name for our program. For 24 years you have demonstrated how much you do care, and are the heart and soul of what we do at Doctors Care. You are wonderful.

Thank you, hospitals. When we add up all the dollars in care you contribute to our patients, we are amazed and gratified. Doctors Care could not care for the underserved in our community without you. You are wonderful.

Thank you, volunteers. Volunteerism is a pillar of our model, and Doctors Care would not exist without you. I am always thrilled when I discover the many new ways you serve our patients. You are wonderful.

Thank you, staff. We have the most dedicated group of people working at Doctors Care. They consistently go the extra mile to meet our patients’ needs. You are wonderful.

I always save the best for last. Thank you, Bebe, for being our Executive Director for 15 years. No one is more committed to Doctors Care than she. Bebe Kleinman doesn’t just have a job; she has a mission. She is wonderful.

So there it is. We have had a fantastic year, and my message to all is - “THANK YOU!”

Bebe Kleinman, MNM, Executive Director

Gary VanderArk, M.D., President
2012 Highlights

“As we close the book on 2012, we ended the year in a better place than we started.”

Program

The implementation of our care management software, Plexis, came at a perfect time to prepare Doctors Care to manage a significant milestone in 2013 – 1,000 providers in our network. With a full year of data collection through Plexis, the program staff can also give our hospital partners accurate feedback on the readmissions and emergency room usage of Doctors Care patients.

Our partner hospitals and providers donated $13 million in services to Doctors Care patients, $1 million less than last year. This demonstrates the effectiveness of Doctors Care’s efforts to educate patients on the importance of the medical home and proper use of the emergency room.

Another milestone our program celebrated in 2012 is the addition of Castle Rock Adventist Health Campus to our hospital partners. This facility allows patients living further south in our service area to have a hospital nearby in case of emergencies.

A total of 690 referrals were made to specialist providers for patients during 2012 – more than any other year. We remain proud that we are able to offer care in 98 specialties to our patients. Throughout the year, 998 medical and mental health providers offered care for uninsured patients in South Metro Denver by being a part of Doctors Care’s volunteer provider network.

Better data will help guide the program policies to ensure we remain the best stewards of the donated services offered to Doctors Care and the patients we serve.

2012 donations of care and direct contributions totaled $13 million from our partner hospitals and medical providers.
In 2012 the overwhelming need for affordable behavioral and mental health care continued to plague our community, particularly the uninsured. Doctors Care’s Behavioral Health Team (BHT) remains a valuable resource in the community by offering a program that not only improves integration between mental health and primary care providers within the clinic and volunteer network, but also ensures a better capacity to treat patients with the appropriate provider in a timely manner.

Consisting of a mid-level behavioral health provider with prescriptive authority who manages mental health medications for patients, a Licensed Marriage and Family Therapist (LMFT) who provides counseling/therapy services and a behavioral health assistant who communicates with providers for integrated care consultation, the BHT collectively provides a variety of valuable services for family, parenting, marriage, grief, anxiety, depression, and behavioral issues.

In 2012, Doctors Care began utilizing volunteer patient navigators within the BHT to provide additional, non-health related assistance to patients in need of support in organizing their lives. Assigning patient navigators to lend assistance to BHT patients in need of higher acuity level support with non-medical needs helps alleviate stress and allows patients to focus more on improving their overall health.

Demand for behavioral and mental health care is critical and expected to rise.

Over 1,400 behavioral health visits were provided to Doctors Care patients in 2012 – a dramatic increase over the prior year, proving the demand for behavioral and mental health care is critical, and expected to increase, particularly with Medicaid expansion in 2014.

Mental Health Visits
The Behavioral Health Team has seen dramatic growth in mental health visits in the last three years.
The Doctors Care Clinic welcomed over 1,000 new patients (a 34 percent increase over prior year), served over 3,500 individual patients and provided nearly 8,000 total visits in 2012.

In addition to seeing an increase in patient numbers, the Doctors Care clinical staff marked the one-year anniversary of going live on its Electronic Health Record (EHR) system by committing themselves to the new goal of achieving Stage 1 Meaningful Use, a federal EHR incentive program. All providers—volunteers and staff, eligible and non-eligible—have worked diligently with their front desk and medical teams to not only meet, but exceed Stage 1 objectives and are positioned to achieve these vital incentives in early 2013. Our medical team continues to prove its commitment to effective use of health information technology.

Over 1,200 clinic patients were enrolled in the Regional Care Collaborative Organization (RCCO) in 2012, which will provide patients better case management, allow more stabilized care and improve quality outcomes, while also becoming a sustainable payer source for Doctors Care by providing monthly financial incentives.

Thanks to funding provided by the Colorado Health Foundation, an ongoing electronic survey project for the clinic is providing valuable feedback on the patient experience in exchange for a $5.00 King Sooper’s gift card. Results of the survey are being used to measure the quality and efficiency of patient care, and identify areas in need of change or improvement.

Information Technology Upgrades

Doctors Care has successfully transitioned out of the implementation phase of its Electronic Health Record (EHR) system, and is now focused on putting a Quality Improvement (QI) strategy into place. QI is a relatively new concept for nonprofits of this size but it is a critical step in our development. In the early stage, Doctors Care primarily focused on developing a QI plan and assessing the organization in terms of processes and workflow efficiency. That plan has allowed the organization to extract more specialized data from the EHR, which is being utilized towards improvement of patient care and patient health outcomes.

Our goal is to undertake continuous evaluation of both internal processes and health outcomes. At Doctors Care, QI is not a discrete project but rather an ongoing pledge to adapt to evolving standards of care and service in pursuit of our mission.
In order to keep up with growing communication trends in the fundraising community, Doctors Care spent much of 2012 focusing on expanding marketing and social media efforts as part of stewardship and community relationship development. Through these efforts, we saw a 30 percent increase in individual donors for the year, and doubled our annual appeal funding through our non-event fundraiser. Colorado Gives Day, another widely known online fundraising initiative, saw a 30 percent increase in funding in 2012 as well.

As the capital campaign nears an end, recent commitments from organizations like the El Pomar Foundation and the Nord Family Foundation put Doctors Care less than $500,000 from our final goal of $3.75 million. Our gratitude goes out to them, as well as the many other foundations, corporations and individual donors who have provided support.

We also want to thank some unsung heroes who have selflessly provided their time, knowledge and expertise to help guide us through the campaign’s more demanding phases. With assistance from individuals like Kirk Douglas from Colorado Realty Consultants, Bill Gordon from TeamArch and Dave Thorpe from Shaw Construction, Doctors Care has been able to reach the final stages of construction, and move forward with plans for building ownership. Reaching the completion of the capital campaign and renovation activities is a huge achievement for Doctors Care, and allows the organization to place renewed focus on providing quality care to vulnerable patients in our community.
New Endeavors

As Doctors Care celebrates its 25th Anniversary, a new print publication and web-based responsive guide called, “Maximizing Health Care for Colorado’s Underserved” is being released and made available to the public. The print piece and web-based guide at DoctorsCare.org/Maximizing share the story of Doctors Care’s model for delivering health care, complete with best practices, lessons learned and sample resources and documentation. To commemorate 25 years of providing care to the underserved, this informative piece is being released to our community, free of cost, as a way of encouraging others to expand access to care for those in need within their communities.

The Patient Protection and Affordable Care Act has solidified the community’s need for Doctors Care in the future. Expansion of Medicaid will create an even larger demand for clinic services, potentially increasing the number of Doctors Care patients on Medicaid from 70 percent to 85 percent. Doctors Care will also play a significant role in educating new patients and assisting them with navigation of the new health care system.

Become Part of the Solution

The Doctors Care board, staff and volunteers are hopeful that individuals and foundations will continue supporting the organization and the services provided to the medically underserved during 2013 and beyond. We urge you to consider becoming part of the solution to our health care crisis today by donating to Doctors Care. To make a gift, contact Barb Hanson, Development and Marketing Director, at bhanson@DoctorsCare.org or 720-458-6173 or visit DoctorsCare.org/donate.

Visit DoctorsCare.org/Maximizing to experience our responsive web guide including video, downloadable resources and so much more!
Volunteers

Nearly 80 volunteers donated over 9,000 hours of service to Doctors Care in 2012, valued at approximately $390,000.

Simply put, without the generous donation of time by its many volunteers, Doctors Care would not be able to operate. Volunteerism, a pillar of our model, encompasses a wide variety of assignments, all handled by talented individuals dedicated to serving our organization and patient population.

In 2012, the front desk greeter station was staffed by volunteers 4 ½ out of 5 days per week, allowing most of our patients to be greeted immediately with human interaction when they walked in the door. The greeter station volunteers also answer our phones, eliminating the use of a phone tree system. The benefit of the human voice has been well received by patients, donors and friends.

If you are interested in volunteering with Doctors Care, please contact Sharon Fisher, Volunteer Coordinator, at 720-458-6174 or sfisher@DoctorsCare.org, or visit us online at DoctorsCare.org/getinvolved.

SLIDING-FEE-SCALE PROGRAM

2012 NUMBERS

109 new providers in our Sliding-Fee-Scale network

690 referrals to specialty providers for patients

998 medical and mental health providers caring for uninsured patients

$13 million in donated care
Collaboration

ClinicNET
Our partners at ClinicNET performed a Healthy Clinic Assessment of Doctors Care, inspiring improvements in front and back office procedures to support more efficient and patient-centered services. They also motivated staff education in the philosophy of Quality Improvement and training to enhance and further our internal capacity to identify, implement, and measure appropriate clinic changes.

Arapahoe Douglas Mental Health Network
Doctors Care’s collaboration with Arapahoe Douglas Mental Health Network (ADMHM) allows patients requiring intensive mental health care (beyond the scope of care Doctors Care can provide) to receive appropriate treatment.

KIND Partnership
Doctors Care’s partnership with Kids in Need of Dentistry (KIND) brings quality, affordable dental care to underserved children through the KIND Miles for Smiles dental van, stationed onsite twice a year.

BabiesNow! Foundation
BabiesNow! provides Doctors Care with funding for diapers and wipes which are provided to our smallest clinic patients, and serve as incentives for parents to keep important well-baby and vaccination appointments.

South Metro Health Alliance/Colorado Regional Health Information Organization (CORHIO)
Doctors Care participates with South Metro Health Alliance and CORHIO to unite the community for better access to health care for all, and to improve care for all Coloradans through health information exchange.

Dry Creek Sertoma Club
Dry Creek Sertoma Club members confirm their commitment to our work with the medically underserved through financial and volunteer support.

Connect Campaign
The Connect Campaign is a collaboration of stakeholders working toward successful coverage and access to care for all of Colorado’s Medicaid populations. Doctors Care is an active participant in this stakeholder group, which played a key role in the Adults without Dependent Children Medicaid expansion and advocacy for the 2014 Affordable Care Act Medicaid Expansion.

DOCTORS CARE CLINIC STATISTICS
In 2012, Doctors Care celebrated a full year of more accurate record-keeping due to electronic medical records implementation.

<table>
<thead>
<tr>
<th></th>
<th>2011</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mental Health Visits</td>
<td>828</td>
<td>1,406</td>
</tr>
<tr>
<td>New Patients</td>
<td>819</td>
<td>1,095</td>
</tr>
<tr>
<td>Sliding-Fee-Scale Program Visits</td>
<td>686</td>
<td>690</td>
</tr>
<tr>
<td>Uninsured Patients</td>
<td>1,305</td>
<td>1,180</td>
</tr>
</tbody>
</table>
Doctors Care patients are taught how to use the Emergency Room appropriately. Fewer ER visits directly translate into savings for our partner hospitals.

**ER USAGE IN 2012**

Patients Who Visit the ER at Least Once a Year

<table>
<thead>
<tr>
<th></th>
<th>Sliding-Fee-Scale Program Patients</th>
<th>National Uninsured Patients</th>
</tr>
</thead>
<tbody>
<tr>
<td>2011:</td>
<td>26.8 Percent</td>
<td>32 Percent</td>
</tr>
<tr>
<td>2012:</td>
<td>26.8 Percent</td>
<td>26.8 Percent</td>
</tr>
</tbody>
</table>

Patients With Repeat ER Visits

<table>
<thead>
<tr>
<th></th>
<th>Sliding-Fee-Scale Program Patients</th>
<th>National Uninsured Patients</th>
</tr>
</thead>
<tbody>
<tr>
<td>2011:</td>
<td>4%</td>
<td>12.5%</td>
</tr>
<tr>
<td>2012:</td>
<td>4%</td>
<td>12.5%</td>
</tr>
</tbody>
</table>

Percent of Doctors Care Medicaid Patients with ER visits

- **2011:** 32 PERCENT
- **2012:** 26.8 PERCENT

Doctors Care saved local hospitals an estimated 40% on ER visits in 2012.

Based on 2010 data from “Health, United States, 2011: With Special Feature on Socioeconomic Status and Health” (http://www.cdc.gov/nchs/data/hus/hus11.pdf#096) and the Medical Expenditure Panel Survey for 2009 from the U.S. Department of Health & Human Services (http://meps.ahrq.gov/mepsweb/index.jsp.)
Tim’s Story

The “ten” Tim Cummiskey endured on the pain scale for months, uninsured, with a broken back was becoming unbearable. “I’m telling you, I was ready to get out a gun and finish myself off. I hadn’t worked for months. I was just lying there day after day thinking it all wasn’t worth hanging around for any longer,” says Tim, who credits both his physical and emotional recovery to Doctors Care.

Tim, who just turned 60, has been self-employed his whole career. Some years, he made six figures but since 9/11, business slowed down to the point in 2010 he was forced to choose between paying his mortgage and paying his health insurance. For the then-healthy 58 year-old, having a home and studio where he could live and work between jobs took priority over medical coverage.

Then came the day in February 2011 when Tim was helping a friend move a 400-lb display. An unbearable pain burned in his groin and down his leg. He was diagnosed with a double hernia, but didn’t have the money to pay for treatment. Relatives helped him make house payments as he was stuck in bed, unable to work, or afford surgery. Then, a neighbor recommended Doctors Care which in a matter of weeks, arranged for the surgery that healed Tim’s hernia.

“Here came this group I had never even heard of before. Their people, their care, their mission, their everything – I have nothing but good things to say about them. Without Doctors Care coming into the picture, I wouldn’t even be sitting here right now,” he says.

Tim went back to work eight weeks after his surgery. A week or two later, while loading his truck with equipment, a piece of his vertebrae broke off and lodged in the canal to his leg. Compared to the hernia, which he describes as a nine on the pain scale, the broken back was a solid ten. Walking, let alone working, was out of the question. The clinic arranged for a neurosurgeon to perform a discectomy that, once again, has healed Tim after months of recovery.

In addition to seeing Tim through two major surgeries, Doctors Care went a step further and encouraged him to apply for Medicaid coverage, spending hours helping him fill out the lengthy—but ultimately successful—application. Last spring, as Tim was busy trying to rebuild his business and his strength, a letter came in the mail saying he qualified for Medicaid. The relief in that envelope still leaves him speechless.

Tim—who has lived virtually pain-free for the past year—has yet to use his Medicaid benefits, but plans to soon see a general practitioner for a wellness appointment.
LEADERSHIP TEAM

Bebe Kleinman, MNM
Executive Director

Whitney Abraham
Development and Marketing Director

Sue Covington, PA-C
Clinic Director

Jeff Gayle
Information Technology Director

Ann Harden, MPA
Human Resources and Benefits Director

Michelle Johnston, MA
Program Director

Shera Matthews
Director of Practice Management

Alisa Spilman, BSN, RN
Information Systems Director

STAFF

Sonia Cobos-Astorga
Lead Medical Assistant

John Cacace
Information Technology Assistant

Mo Cacace, LMFT
Licensed Therapist

A’lanne Conrad
Mental Health Assistant

Bernadette Frausto
Office Manager/Case Manager

Sharon Fisher
Volunteer Coordinator

Christina Guardado
Clinic Receptionist

Barb Hanson
Development and Marketing Manager

Kriste Hardt, PA-C
Health Care Provider

Lucero Meza
Medical Assistant

Donna Nelligan, PA-C
Behavioral Health Provider

Char Patton
Patient Care Coordinator

Kristin Reck, PA-C
Health Care Provider

Mark Schneider
Physician Outreach Coordinator

Linda Shimoda, C-PNP
Health Care Provider

Hayley White
Quality Improvement Manager

Martha Zamudio
Medical Assistant

SPECIAL THANKS TO

Meliza Alvarez
Ana Ascencio
Emily Briese
Audrey Briese
Mike Homiack
Leah Kaufman
Sally Lewis
Nicole Pfeiffer

For every $1 donated, we can provide $11 in health care services. To donate today, visit DoctorsCare.org/donate
Board of Directors

OFFICERS
Gary VanderArk, MD
President
University of Colorado Health Sciences Center, Department of Neurosurgery

Stephen Conner, MD
Vice President
Volunteer Clinic Provider

Kathryn Ashenfelter, CFO
Treasurer
Swedish Medical Center

DESIGNATED POSITIONS
Arapahoe-Douglas-Elbert Medical Society
Andrea Chase, Executive Director

Littleton Adventist Hospital
Brett Spenst, CEO
Larry Wood, MD, Chief of Staff

Parker Adventist Hospital
Morre Dean, CEO

Porter Adventist Hospital
Dianne McCallister, MD

Sky Ridge Medical Center
Craig Sammons, CFO
Maureen Tarrant, CEO

Swedish Family Medicine Residency
Brad Winslow, MD

Swedish Medical Center
Mary White, CEO
Kathryn Ashenfelter, CFO

MEMBERS AT LARGE
Ellen Burkett, MD
SouthPark Internal Medicine

Carol Clarke
Community Volunteer

Dean Coddington
McManis Consulting

Kathleen Conti
Colorado State Representative
House District 38

Mary Hewett
Dry Creek Sertoma Representative

Katie Spong Lozano, MD
Radiology Imaging Associates

Mary Newell, RPH
King Soopers Pharmacy

Richard Schaler, MD
Lone Tree Facial Plastic & Cosmetic Surgery

Kent Voorhees, MD
University of Colorado Health Sciences Center, Department of Family Medicine

Financial Highlights
Year ended December 31, 2012

Public Support
Contributions $470,674
Grants $856,165
Government funding $93,637

Revenue
Program service fees $740,889
In-kind $442,152
Other revenue $1,120

TOTAL REVENUE $2,604,637

Expenses
Program services $1,868,135
Supporting services
Management & general administration $69,059
Fundraising $72,412

TOTAL EXPENSES $2,009,606

Change in net assets from operations $595,031
Investment income $68,838

TOTAL CHANGE IN NET ASSETS $663,869

Provider Contributions – 2012

Hospitals $12,276,130
Swedish Medical Center
Porter Adventist Hospital
Littleton Adventist Hospital
Sky Ridge Medical Center
Parker Adventist Hospital

Community Physicians

Network Physicians $772,646
South Denver Anesthesiologists, PC $159,057
Radiology Imaging Associates/INVISION $134,915

Pharmacies $57,955

TOTAL PROVIDER CONTRIBUTIONS $13,400,343
Network Providers

Monica Abarca, MD
Lennart Abel, MD
Carolyn Abman, MD
Simeon Abramson, MD
Radhika Acharya, DO
Mitchell Achee, MD
Gregory Achenbach, MD
Juan Acosta, MD
Allen Adinoff, MD
Lisa Ahrendt, MD
Jack Aikin, MD
Eric Albright, MD
Abdulfatah Ali, MD
Barbara Allen, MD
M. Devaria Allen, LCSW
Shanin Allen-Carlín
Aiad Alsakaf, MD
Emiliya Aminova, PA
Scott Anderson, MD
Elizabeth Aparicio, MD
Ross Appleyard, MD
Steven Aragon, MD
Darci Archer, MA, NCC
Lee Arensberg, MD
Edward Arenson, MD
Tanya Argo, MD
Michael Argyres, MD
Paula Armstrong, NP
David Armstrong, MAC, LAc
Jeremy Armstrong, PA-C
Karen Ashbeck, DO
Jessica Asherin, PA-C
Sheryl Asplund, MD
Tanya Atagi, MD
Steven Atkins, DPM
Kenneth Atkinson, MD
Todd Avant, MD
Catherine Azar, MD
Stephanie Bacon, PA
David Baer, MD
Marianne Bailliet, MD
J. Scott Bainbridge, MD
Bruce Baird, MD
Kim Baker, MD
Elizabeth Baker, MD
Bill Ballas, PA-C
Donna Baller, MD
Mark Baller, CRNA
Alan Barber, OD
Scott Barclay, MD
Lora Barke, DO
John Barker, MD
Stephen Barnes, MD
Nieel Baronberg, MD
Jose Barrios, MD
Cinthia Bateman, MD
Kalindi Batra, MD
Claire Baumgartner, MD
Paul Beale, PA-C
Brian Beatty, DO
Kathyrin Beck, MD
Kristine Beck, PA-C
Brian Beезley, MD
Betsy Beinake, LAc
Melinda Belcher, PA-C
Reginald Bell, MD
John Bell, MD
Richard Bellon, MD
Thomas Benenati, DPM
Miguel Benet, MD
Sarah Benjamin, DPM
Mary Jane Bennett, FNP
Michael Bertocchi, MD
Robert Bess, MD
Michelle Beutz, MD
Sandeeq Bhatt, MD
Dana Biebel, PA-C
Bahri Bilir, MD
Kenneth Bing, MD
Sameer Bisarya, MD
Jim Bisping, MD
Michael Bitter, MD
Jonathan Blacker, MD
Kenneth Blake, MD
Ellen Blatt, MD
Clifford Bloch, MD
Chad Boekes, MD
Rob Boger, MD
Glenn Bolton, MD
Lian Bonds, MD
Dianne Bonner, PA-C
Eugene Bourne, MD
Roger Bowles, MD
Allen Bowling, MD
William Bowman, MD
Suneel Boyareddygari, MD
Kevin Boyle, MD
Shannon Braasch, MA
Ruediger Bracht, MD
Susan Braun, PA
Gary Breen, MD
Janice Brenneman, MD
Anne Brenner, MD
Sam Brescia, MD
Kimberly Brey, PA-C
Jim Bridges, MD
Rebecca Brock, MD
John Brooke, MD
Bruce Brookens, MD
Amy Broomer, DO
Sam Brown, PA
Sheri Brown, DC
Catrina Bubier, MD
Linda Buckley, MD
Lan-Anh Bui, MD
Jeb Burchenal, MD
Tamarra Burdi, NP
Ellen Burkett, MD
Glenn Burmeister, MD
Todd Burmeister, DO
Randy Byrum, MD
Mo Cacace, LMFT
Sherrie Caldwell, MD
Joseph Caldwell
John Campbell, MD
Cory Campbell, DC
Nathan Carden, DO
Johanna Carey, MS, FNP-BC
Stephanie Carlile, CMT
Christopher Carpenter, MD
H. Patrick Carr, MD
Fernando Carreira, MD
Ed Carriere, MD
Frank Carson, MD
Donald Carter, MD
Robert Cashman, MD
Hope Cassel, MD
Mark Ceraso, DO
Nancy Cersovsky, MD
Anthony Cerullo, PA-C
Herbert Chado, MD
Frank Chae, MD
Shalini Chahal, MD
Jeffrey Chain, MD
Ira Chang, MD
Vernon Chapman, MD
James Chappell, MD
Emily Chesire, DNP, FNP
Barbara Chesnutt, NP
William Choe, MD
Susanna Choi, MD
J. Cade Christensen, DPM
Douglas Christensen, MD
David Christopher, MD
Elise Chu, MD
Woosik Chung, MD
Jonathan Clapp, MD
George Clarke, MD
Hal Cohn, MD
Jeffrey Coiullian, MD
Mary Coleman, MD
Richard Collins, MD
Paul Conkling, OD
Donald Conner, MD
Stephen Conner, MD
David Conway, MD
Suzanne Cooper, MD
William Cooper, MD
Michael Cooper, MD
Leah Cooper, MD
Michael Corcoran, RN, FNP
Brenden Hanks, MD
Aaron Hansen, MD
Susan Harding, MD
Kriste Hart, PA-C
Jim Harpster, CRNFA
Edward Harrington, MD
James Harrington III, MD
Lauren Harris, PA-C
Erin Hart
Robert Harvey, MD
Ronald Hattin, MD
Michael Hawes, MD
John Haworth, MD
Vickie Healy, OTR
Diane Heasley, MD
Lyn Heathershaw, OT
Theresa Heble, MD
Thomas Heffron, MD
Tod Heflin, PA-C
Jason Heimark, MSPT
Donald Heining, MD
Steven Heiss, MD
Arthur Heller, MD
Michael Heller, MD
Toni Henthorn, MD
Jennifer Hepp, DO
Richard Hepe, MD
Edward Hepworth, MD
Rhonda Herbel-Linser, MD
Wendy Herhahn, MD
Christine Hernandez-Vinglas, MD
Philip Heyman, MD
Virginia Hinds, PA-C
Andrew Ho, MD
Huong Hoang, PA-C
Jeff Hodges, MD
Beth Hoekstra, PA-C
Bradley Hofer, MD
Sue Hoffman, MD
David Hollander, MD
Gregory Hollar, DO
Jeffrey Hollingsworth, MD
Kent Hootman, MD
Kasia Hoover, PA
Scott Hope, MD
James Hopfenbeck, MD
Brian Hopkins, MD
Maria Hopp, MD
Orlin Hopper, MD
Steve Horan, MD
Kent Horiuchi, MD
Daniel Horne III, MD
Peter Hovland, MD
Rebecca Howard, PsyD
Dan Hruza, MD
Paul Hsieh, MD
Elias Hsu, MD
D. Larry Hubbard, MD
Daniel Huddle, DO
Jonathan Hughes, DO
Michael Hurley, MD
Suzie Hutchison, MD
Igor Huzicka, MD
Zaki Ibrahim, MD
Bruce Imerman, MD
Naveed Ismail, MD
Julie Issacson, NP
Maria Ivashchenko, MD
Kimberly Izer, MD
Lora Jackson, NP
Lona Jacob, NP
Eric Jamrich, MD
James Janik, MD
Julie Jeffers, DO
Barbara Jenkins, BCABA
Geoffrey Jensen, MD
Kevin Johnson, MD
Cynthia Johnson, PT
C. Starck Johnson, MD
Marklyn Jones, MD
Dan Jones, MD
Heather Jones, PA-C
Jayne Jones, CNM
Francis Joseph, MD
Scott Kaiser, MD
Jason Kalan, MD
Eric Kalhoeffer, MD
Karina Kamp, PA-C
David Kanar, MD
Bobby Kang, MD
Peter Karakusis, MD
Jan Karasek, MD
Dagmar Karasek, MD
Wesley Kasen, MD
Terese Kaske, MD
Ted Kaspar, DO
Duried Kassab, DO
Benjamin Kassanoff, MD
Louis Kasunic, DO
Bruce Katuna, MD
Dimitri Kaufman, MD
Gabriela Kaufman, MD
Brian Keech, MD
Tony Keeever, MD
Jason Kelly, MD
Sharon Kelly, MD
David Kelsall, MD
Guy Kennedy, PA-C
Jessica Kentish, MD
Jane Kercher, MD
Marc Kerman, MD
Randolph Kessler, MD
Michael Kessler, MD
Jeannie Key, NP
Payam Khaledi, DO
Lawrence Kim, MD
Terry Kim, MD
Don Kim, AuD
John Kimball, MD
Lois Kinney, MD
Lilian Klancar, MD
Andi Kleinert, MD
William Klingensmith, MD
John Knight, DO
Michael Koch, DC
Michelle Koenig, PA-C
Jerald Koepke, MD
Todd Kooy, MD
Warren Kortz, MD
Eric Kortz, MD
Robin Kovachy, MD
Mary Kovalak, MD
Hanna Kraus, MD
Paul Krummen, MD
Kaylyn Krummen, MD
Robert Kruse, MD
Marcelo Kugelmas, MD
Timothy Kuklo, MD
Anant Kumar, MD
Julienne Kurland, MD
Sarah Kurts, PA-C
Susan LaBate, RD
Keith Ladner, MD
Kevin Lampert, MD
Judy Lane, MD
Carol Langdoc, MD
Roman Langston, MD
Eve Langston, MD
Vona Lantz, NP
Nan Laoprasert, MD
Melissa Larson, MD
Steven Lawrence, MD
Pete Lawson, MD
Lucy Leahy, MD
Kristin LeClair, NP
Chia-Hui Lee, MD
Susan Sunmee Lee, MD
Timothy Lehman, MD
Amy Lehman, MSPT
Meg Lemon, MD
Erik Letko, MD
Arthur Levene, MD
Fraser Leversedge, MD
Peter Levitt, MD
Frederick Lewis, MD
Jeffrey Lewis, MD
Dale Lewis, DO
S. Jack Locke, MD
Karng Log, DO
Beth Lewkowski, MD
Richard Liles, MD
A. Christine Linares, MD
Beth Lindstrum, CNIM
James Lingle, MD
David Link, MD
Alan Lipkin, MD
S. Jack Locke, MD
John Lockrem, MD
Karrn Log, DO
Eileen Logan, CRNA
Darlene Long, NP
David Longcope, MD
Timothy Poate, MD
Steven Podgorski, MD
Tracy Poepping, NP
Meenalochini Poornaprakash, MD
David Porter, MD
Joshua Portnoy, MD
Gerald Poticha, MD
Shayna Powley, FNP
Meena Prakash, MD
Edgar Prasthofer, MD
Robert Pratt, MD
Jerry Price, MD
Chad Prusmack, MD
Michael Pushchak, MD
Jen Qin, MD, PhD
Karen Quinn, CYT, RYT
Nicolle Rae, PA-C
Stephen Ramirez, CFA
Arvin Rao, MD
Avidan Rappaport, MD
Ahmad Rashid, MD
Karen Ratner, MD
Frank Rauzi, MD
Karen Read, NP
Kristin Reck, PA-C
Karthik Reddy, MD
Kathy Reed, NP
Nancy Reese, MD
Seth Reiner, MD
John Reister, MD
Karen Repine, MD
Melody Resetarits, CNIM
Rebecca Resnick, MD
John Roberts, MD
Christine Rognness, MD
Sylvia Rojas, LAc
Robert Rokicki, MD
Richard Roman, MD
David Roos, MD
Deborah Roos, DO
Monica Rosine
Michael Ross, MD
Shawn Roth, MD
John Roth, MD
Lisa Rothgery, MD
Mark Rubin, MD
Carlos Rueda, MD
Raymond Rupel, DO
Floyd Russak, MD
Stephen Ryule, DO
Andrea Ryan, DO
Carol Rymer, MD
John Sabel, MD
Manisha Sahni, MD
Glenn Sakamoto, MD
Michael Sakowich, LAc, DiplOM
Craig Sakurada, MD
John Samples, MD
Stacia Samis, MD
Alison Sandberg, MD
Thomas Sanders, PA-C
Jordan Sankel, MD
Ernest Sartorio, Jr., MD
Michael Sassman, MD
Deborah Sato, MD
Jeremy Savage
Susan Savage, MD
Tyler Schaefer, PA-C
Michael Schaffer, MD
Shirl Schaffer, MD
Daniel Schaffer, MD
Richard Schaler, MD
Paul Scheele, MD
Dave Scheider, MD
Robert Schierrmeyer, MD
Leslie Schipper, DO
Theodore Schlegel, MD
M.J. Schleve, MD
Mary Jo Schmitz, MD
Michael Schneider, PA
Clay Schneiter, MD
Barry Schoelich, MD
Donald Schomer, MD
David Schrier, MD
Harvey Schuchman, MD
David Schuchman, MD
Alan Schultz, MD
Patricia Schupfer, MD
John Schwappach, MD
Michael Schweid, PA
Rick Schwettmann, MD
Robert Scoggins, MD
John Scott, MD
Jeffrey Scott, MD
James Sederberg, MD
Ashraf Sedhain, MD
Jeanne Seibert, MD
Jennifer Seidel, MD
Teresa Sexauer, DO
Susan Sgambati, MD
Manisha Shani, MD
Rohini Sharma, MD
Jamie Sharp, MD
Thomas Shaw, MD
Mark Sheehan, MD
Linda Shimoda, NP
Stanley Siefer, MD
William Silvers, MD
Robert Sims, MD
Steven Singer, MD
James Singleton, MD
Megan Slaughter, NP
Rebecca Slomialny, NP
Alex Slucky, DO
James Small, MD
Jack Smardo, MD
Stanley Smazal, Jr., MD
Barry Smith, MD
Edwin Smith, MD
Brian Smith, MD
Justin Smith, MD
Pamela Snyder, MD
David Sobel, MD
Josh Solot, DO
Sherrie Somers, DO
Kenneth Song, MD
Andrew Sonin, MD
Kristen Sorensen, MD
Jeffrey Sorenson, MD
Andrea Sotelo, MD
Miriam Sparkman, MD
Wendell Speers, MD
Kathy Ranea Spence, PA-C
Rod Spencer, MD
Carol Spies, MD
Erik Springer, MD
Kathryn Springer, MD
Nadine St. Arnault, MD
Michael Staab, MD
John Stallworth, MD
Scott Stanley, MD
Laurel Starr, MD
Theodore Stathos, MD
Thomas Stavros, MD
Martha Steffen, PA
William Steines, MD
Janet Stephens, MD
John Stevens, DC
Michael Stevenson, PA
Phillip Stoffel, MD
Helen Story, MD
Joseph Strausburg, MD
Scott Straus, DO
Celinde Strohl, MD
Philip Sullivan, MD
Alice Sun, MD
Srikanth Sundaram, MD
Paul Sunde, MD
Jerome Sutherland, MD
Kenneth Swank, MD
Dmitri Sychev, MD
Marian Szapier, MD
Shannon Tankersley, PA-C
David Taryle, MD
Kelly Taubeneck, PA
Randy Taylor, MD
Robert Taylor, CFA
Lauren K. Tempel, MD
Steven Temple, MD
Linda Teto, MD
David Theil, MD
Volunteers

Ellen Aldrich
Alice Amatuzio
Maggi Anderson
Ivona Ault
Joanna Bachmann
Stephanie Bacon, PA-C
Donna Berti
Amy Bilyeu
Debra Blessinger
Nancy Bonita
Jane Bonn
Sandra Burg
Vanessa Campbell
Joanne Catterson
Jack Conner
Stephen Conner, MD
Andrée Condon
Jennifer Coolidge
Nancy Dalen
Kathleen D’Alessandro
Meaghan Delgado
Barbara DeLoian
Wendy Demartini
Paul Docktor, MD
Jane Duplantis
Mary Edwards
Lauren Ehrhardt
Susanne Foley
Jacqueline Geist
Marianne Gerardi
Betsy Gielissen
Anson Goodier
Lauren Grady
Andrea Vitello, MD
Dennis Vollmer, MD
Karen Voss, OT
Michal Wac, MD
David Wagar, MD
Elaine Wagner, MD
Clark Walker, MD
Brett Walker, MD
Julian Wallner, MD
Kimberly Walter, PhD
Lee Walton
Samuel Wang, MD
Mary Warner, MD
Cindy Warren, MD
Lisa Warren, PA-C
Valerie Wassill, MD
David Watson, MD
Kathleen Watt, MD
Ann Watters, CNM
Galen Weaver, MD
Gordon Webb, MD
Rachelle Webster, PA-C
Eric Weinstein, MD
Elena Weinstein, MD
Alan Jonathon Weinstein, MD
Eliane Weng, MD
G. Alexander West, MD
Eric Westerman, DO
Shane Wheeler, MD
Derek Whiddon, MD
Greg White, MD
Michelle White, MD
Jodi Widner, MD
Josephine M. A. Williams, MD
Michael Williams, MD
Richard Wilson, MD
Joel Wilson, MD
Jennifer Wink, MD
Brad Winslow, MD
Kimberly Winter, MD
Nicole Wissing, PA-C
Fred Wolf, MD
Adam Wolff, MD
Adam Wolpert, MD
Dulcy Wolverson, MD
Megan Woodman, MD
Tamara Woods, MD
Anne Woodward, MD
Kristin Woodward, MD
John Woodward, Jr., MD
Cassandra Workman, MD
Steve Wright, MD
June Wright, NP
Vivien Wu, PA
Dominic Yee, MD
Jessica Yoder, MD
Shawheen Young, PA-C
Michael Yudez, DO
Troy Zabel, MD
Melissa Zart, MD
Stan Zborovski, MD
Paul Zelenkov, MD
Clark Zimmerman IV, MD
Mary Zimmermann, PA
Paul Zwiebel, MD

Alexandra Theriault, MD
Karen Theriot, MD
Robert Thomas, MD
Vibha Thomas, MD
Jeffrey Thomas, MD
Herbert Thomas III, MD
Kyle Thompson, MD
Kelsey Thompson, PA-C
William Thompson, MD
Richard Tillquist, MD
Carolyn Tillquist, MD
Marc Treihaft, MD
David Trevarthen, MD
Andrzej Treibling, MD
Giovanna Triticco, PA-C
John Truell, MD
Jeffrey Turk, MD
Paige Turk, MD
Weslie Tyson, MD
Karyn VanBenthuyisen, MD
Catherine Vankerckhove, MD
David VanSickle, MD
Camelia Varajjo
Lindy Vaughn, DC, LMT
Michael Verrick, MD
W. Ben Vernon, MD
Dara Vino, PA-C
Andrew Theriault, MD
Karen Theriot, MD
Robert Thomas, MD
Vibha Thomas, MD
Jeffrey Thomas, MD
Herbert Thomas III, MD
Kyle Thompson, MD
Kelsey Thompson, PA-C
William Thompson, MD
Richard Tillquist, MD
Carolyn Tillquist, MD
Marc Treihaft, MD
David Trevarthen, MD
Andrzej Treibling, MD
Giovanna Triticco, PA-C
John Truell, MD
Jeffrey Turk, MD
Paige Turk, MD
Weslie Tyson, MD
Karyn VanBenthuyisen, MD
Catherine Vankerckhove, MD
David VanSickle, MD
Camelia Varajjo
Lindy Vaughn, DC, LMT
Michael Verrick, MD
W. Ben Vernon, MD
Dara Vino, PA-C
Andrea Vitello, MD
Dennis Vollmer, MD
Karen Voss, OT
Michal Wac, MD
David Wagar, MD
Elaine Wagner, MD
Clark Walker, MD
Brett Walker, MD
Julian Wallner, MD
Kimberly Walter, PhD
Lee Walton
Samuel Wang, MD
Mary Warner, MD
Cindy Warren, MD
Lisa Warren, PA-C
Valerie Wassill, MD
David Watson, MD
Kathleen Watt, MD
Ann Watters, CNM
Galen Weaver, MD
Gordon Webb, MD
Rachelle Webster, PA-C
Eric Weinstein, MD
Elena Weinstein, MD
Alan Jonathon Weinstein, MD
Eliane Weng, MD
G. Alexander West, MD
Eric Westerman, DO
Shane Wheeler, MD
Derek Whiddon, MD
Greg White, MD
Michelle White, MD
Jodi Widner, MD
Josephine M. A. Williams, MD
Michael Williams, MD
Richard Wilson, MD
Joel Wilson, MD
Jennifer Wink, MD
Brad Winslow, MD
Kimberly Winter, MD
Nicole Wissing, PA-C
Fred Wolf, MD
Adam Wolff, MD
Adam Wolpert, MD
Dulcy Wolverson, MD
Megan Woodman, MD
Tamara Woods, MD
Anne Woodward, MD
Kristin Woodward, MD
John Woodward, Jr., MD
Cassandra Workman, MD
Steve Wright, MD
June Wright, NP
Vivien Wu, PA
Dominic Yee, MD
Jessica Yoder, MD
Shawheen Young, PA-C
Michael Yudez, DO
Troy Zabel, MD
Melissa Zart, MD
Stan Zborovski, MD
Paul Zelenkov, MD
Clark Zimmerman IV, MD
Mary Zimmermann, PA
Paul Zwiebel, MD

Morgan Potter
Bradley Rice
Lindsey Ryan
Jeff Sharpe
Vidya Shenoy
Tanya Smith
Philip Sullivan, MD
Tiffany Talley
Rekha Vijay
Carol Warner
Austin Waskey
Danielle Wieber
Amanda Wissmann
Anne Woodward, MD
Eleanor Yurkevich
Donors

A.V. Hunter Trust, Inc.
Brian & Whitney Abraham
Jessica Adams
Arlis Adolf
All About Women’s Care, PC
Andi Allott
Dale & Maggi Anderson
Anschutz Family Foundation
Anschutz Foundation
Arapahoe County Government
Arapahoe Sertoma Club
Arapahoe-Douglas-Elbert Medical Society
Kathy Ashenfelter
Bonnie Austin
BabiesNow!
Bruce Baird
Elizabeth Baxendale
David Beery
Sherrye Berger
Terry Biddinger
Robert Blayney
Caroline Bliss-Kandel
Ann Brackett
David Brackett
Mary Bradford
Robert Brockmann
Bruce & Ann Brookens
Jerome & Susie Buckley
Steven & Ellen Burkett
Glen & Janet Burmeister
Caring for Colorado Foundation
Susan Carlson
CDBG – Arapahoe County Government
Barbara Chase
Cherry Creek Republican Women
Cigna Foundation
City of Englewood
City of Littleton
Theodore & Carol Clarke
ClinicNET
Pamela Clute
Dean & Judy Coddington
Colorado Department of Public Health & Environment

Colorado Health Foundation
Colorado State Bank and Trust Foundation
The Colorado Trust
Community First Foundation
Community Shares of Colorado
Stephen & MaryAnn Conner
Leah Cooper
COPIC Medical Foundation
Jon & Kathleen Cram
Kay Darling
Morre Dean
The Denver Foundation
Denver Post Charities’ Season to Share
Douglas County Government
Dry Creek Sertoma
Michael Edwards
Beth Eliand
Lee Everding
Debbie Ewing
Family Medicine Clinic, P.C.
The First Presbyterian Church
Barbara Fonda
Deborah Fredell
Gretchen Frey
Shirley Geers
Giving First Community
Marjorie Goldstein
Christina Gonner
Phyllis Gooden
Aleksandra Gopsill
Nancy Greenwood
Milton & Joan Hammerly
George Hannes
Barb Hanson
Jill Heap
Helen K. and Arthur E. Johnson Foundation
Jon & Eli Hemnes
Janet Hodous
J.P. Morgan Charitable Giving Fund
James Jacobs
Cynthia Jakob-Chien
Dakeana Jones
Meredith Jones
Val Kaleda
Michael Kelly
Kemme Family Foundation
The Kenneth King Foundation
Sam & Cheri Kirschbaum
Bebe Kleinman & Jim Bowby
Jerald & Mary Koepke
David Kon
George Kreye
Thomas Larkin
Debbie Lazarus
Stephen Levin
Andrea Levine
Susan Lingle
Littleton Adventist Hospital
Susan Ljung Hug
Macy’s Anonymous
Bruce Madison
Management Research Services, Inc.
Dawn Marshall
Mary Newell Group
William & Peggy Matsch
Robert Mauro
Lisa Mayers
Dianne McCallister
Patricia Meagher
Cheryl Mellick-Casanova
Ray Merenstein
Nancy Mitchell
Robin Moomaw
Alethia Morgan
Nancy Moulton
National Renewable Energy Laboratory
Donna Nelligan & John Nordeck
James & Mary Newell
Thomas & Pamela Noonan
The Nord Family Foundation
Rachel Nunez
Robert & Kathleen Packer
Lee Palmer Everding
Jennifer Paquette
William & Jean Parchen
Parker Adventist Hospital
Bruce Paton
Don & Joyce Peluso
Peter & Ruth Philpott
David & Deborah Porter
Primary Care Fund
Jay & Mindy Rabinowitz
RDM Communications
Reach Out and Read
Peter & Florence Ricci
June Robinson
Rocky Mountain Adventist Healthcare Foundation
Rocky Mountain Gynecologic Oncology
Rocky Vista University
Deborah Roos
Cynthia Sample
Richard & Lisa Schafer
Kimberly Scheberle
Christina Schlachter
Schlessman Family Foundation
Barbara Schmidt & Steve Meitus
Owen & Joan Schooler
Harvey & Mary Schuchman
Sertoma International
Sky Ridge Medical Center
Marriott Smart
Dan & Tanya Smith
Edwin Smith
Roberta Smith
Marc Sorkin
SouthPark Internal Medicine
Judith Spiller
Alisa Spilman
Katie Spong Lozano & John Lozano
Arthur & Stephanie Strasburger
Bob & Linda Stratton
Swedish Medical Center
Nancy Taoka
David Thickman
John & Susan Thornton
Ruth Timberlake
Sal & Mimi Tripodi
Leigh Truitt
University of Colorado
Vander Ark Foundation
Dr. Nampali & Rekha Vijay
Sandra Vinnik
Virginia Hill Charitable Foundation
Kent & Kelly Voorhees
Richard & Jean Watt
Ron & Judy White
Terry & Mary White
Allan & Bonnie Wicks
Dr. Richard & Jean Williams
Brad Winslow
Lawrence Wood
James Woods
Carol Worth
Xcel Energy
Karen Zarlingo
Capital Campaign Contributors

Brian & Whitney Abraham
Andrea Allott
Dale & Maggi Anderson
Arapahoe Sertoma Club
Arapahoe-Douglas-Elbert Medical Society
Kathy Ashenfelter
Automatic Data Processing, Inc.
Ken & DeAnna Bacon
Dr. John Bell
John Bell
Nancy Benson
Lafawn Biddle
Brad Bolsinger
Nancy Bonita
David Brackett
William & Ann Brackett
Mary Bradford
Dr. Robert Brockman
Sandra Burg
Steven & Dr. Ellen Burkett
Mary C. Carter
Centura Health
Barbara Chase
Daniel & Andrea Chase
Theodore & Carol Clarke
Dean & Judy Coddington
Colorado Business Bank – Denver
Colorado Health Foundation
Colorado Medical Society Foundation
The Colorado Trust
Stephen Conner
Kathleen Conti
Dr. Leah Cooper
James & Susan Dreisbach
Lloyd & Mary Edwards
El Pomar Foundation
Family Medical Clinic, P.C.
Leslie Foster
Mark Frohlich
Jeff & Katie Gayle
GE Foundation
Alisa Guideline
George Hannes
Gary & Ann Harden
HCA-HealthONE
HealthOne
Jim & Mary Hewett
Dr. K. Mason & Jayne Howard
intellyst Medical Education
Bebe Kleinman & Jim Bowlby
Zara Kleinman
Dr. George Kreye
Guy & Nicola Lansdown
Dr. Thomas Larkin
Susan Lingle
Dr. David Link
John Lozano and Katie Spong Lozano
Bruce Madison
Lawrence Mayers
Dianne McCallister
Robin Moomaw
James & Mary Newell
Newmont Mining Corporation
Pediatrix Medical Group
Joyce Peluso
Joseph Petrites
Radiology Imaging Associates, P.C.
RDM Communications
Rocky Mountain Adventist Healthcare Foundation
Rose Community Foundation
Craig & Jill Sammons
Barbara Schmidt & Steve Meitus
Owen & Joan Schooler
Dr. Harvey & Mary Schuchman
Sky Ridge Medical Center
Dr. Edwin Smith
Marc Sorkin
South Metro Obstetrics & Gynecology
SouthPark Internal Medicine
Chad & Alisa Spilman
Dr. Kasiel & Joyce Steinhardt
Dr. Jerome Sutherland
Swedish Medical Center
Maureen Tarrant Fitzgerald & John Fitzgerald
Dr. Pamela Tyrrell
VanderArk Foundation
Dr. Nampali & Rekha Vijay
Kent & Kelly Voorhees
Jean Watt
Jean Williams
Brad Winslow
Dr. Lawrence & Constance Wood
Xcel Energy
Doctors Care needs your help to continue to provide the services our community desperately needs. Every individual has his or her own challenging journey to access health care.

To become part of the solution, visit DoctorsCare.org/donate or contact Barb Hanson, Development and Marketing Director, at bhanson@DoctorsCare.org or 720.458.6173.

We apologize if your name has been overlooked or misrepresented. Please contact us so your name can be represented correctly in future materials.

Doctors Care is making an effort to be fiscally and environmentally responsible by offering this annual report online.